

Challenges in Early-Stage Cleantech Investment

ROCKY MOUNTAIN INSTITUTE

Transforming global energy use to create a clean, prosperous, and secure low-carbon future.

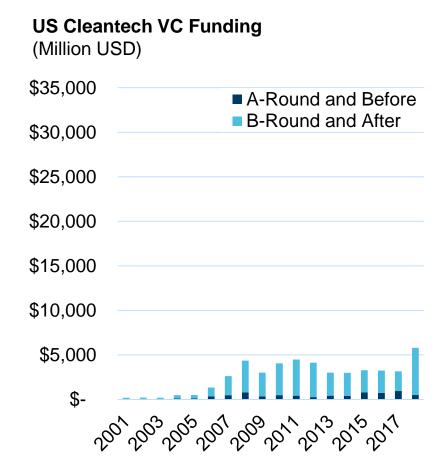
Cyril Yee, RMI Ventures Lead | Feb 7, 2020 | NASEO Conference

There is wide consensus that climate change is occurring and we need new technologies to fight it



However, cleantech is not receiving adequate investment relative to the need and market opportunity

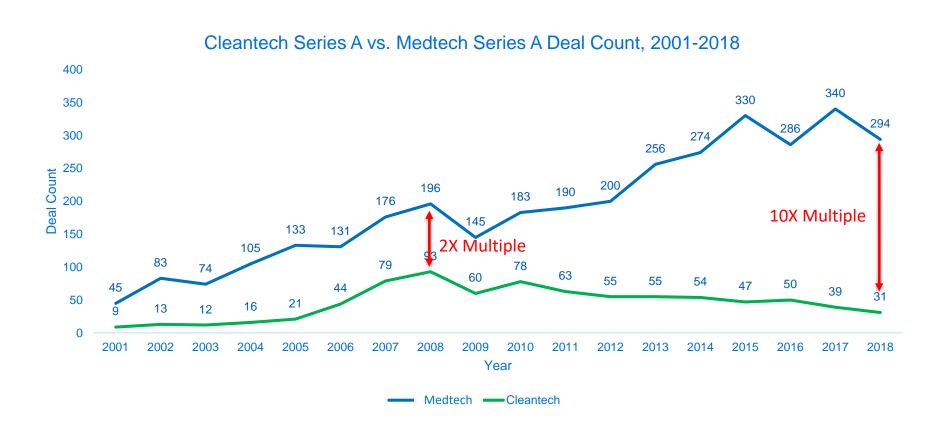
US Medtech VC Funding \$35,000 ■ A-Round and Before B-Round and After \$30,000 \$25,000 \$20,000 \$15,000 \$10,000 \$5,000 10, 103, 106, 101, 108, 101, 101, 101, 101,



- Energy related sectors are larger than VC addressable healthcare sector
- For cleantech, earlystage and hardware struggle, in particular



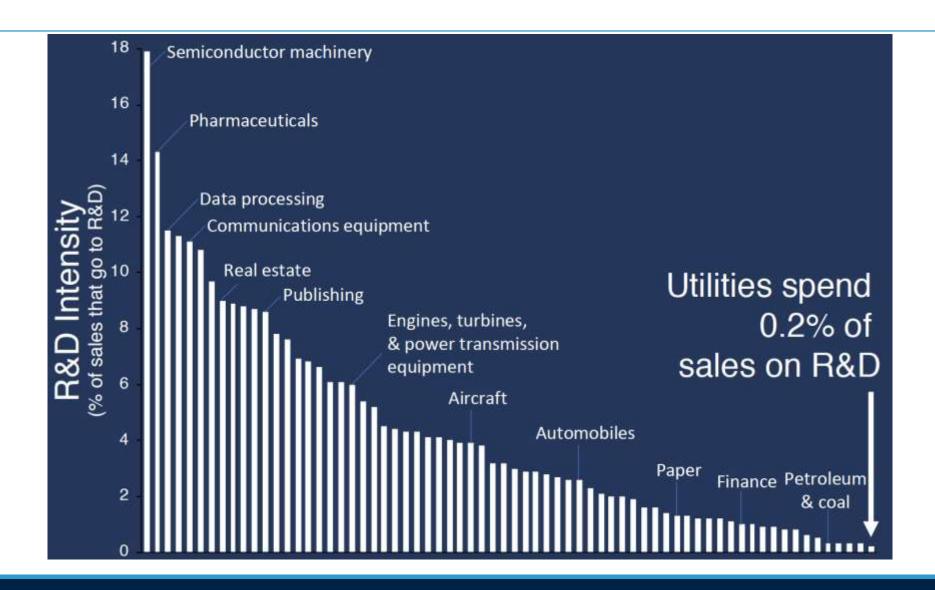
Throttling of early-stage (non-software) investment is particularly pronounced



- Only 31 Cleantech
 Series A deals done
 in 2018; 1/10th of
 total number of
 Medtech
- Overall trend in Cleantech investing is declining even as opportunity and need grow

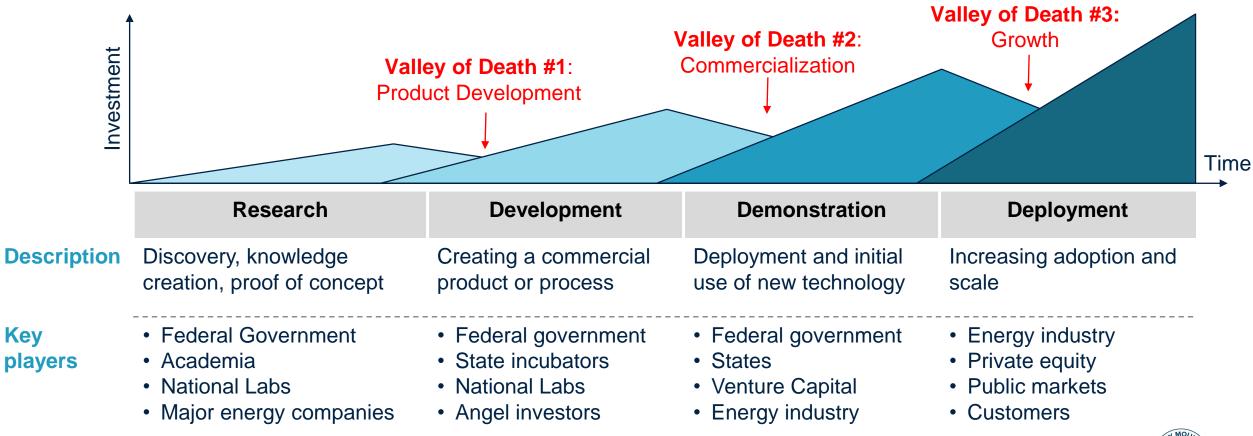


In the US, utilities are last in terms of R&D expenditure



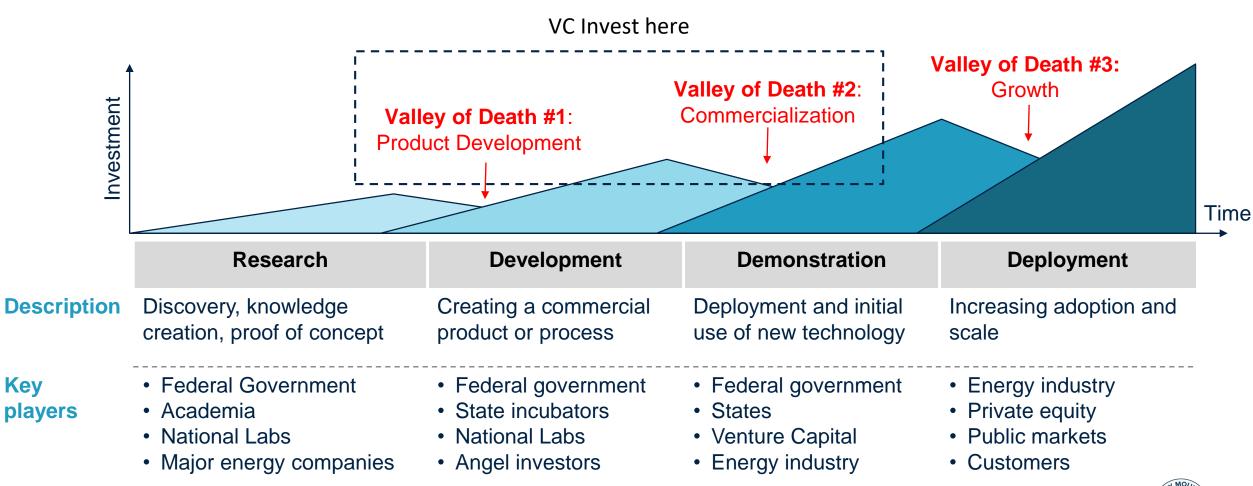


Handoffs in commercialization create the well-known Valleys of Death



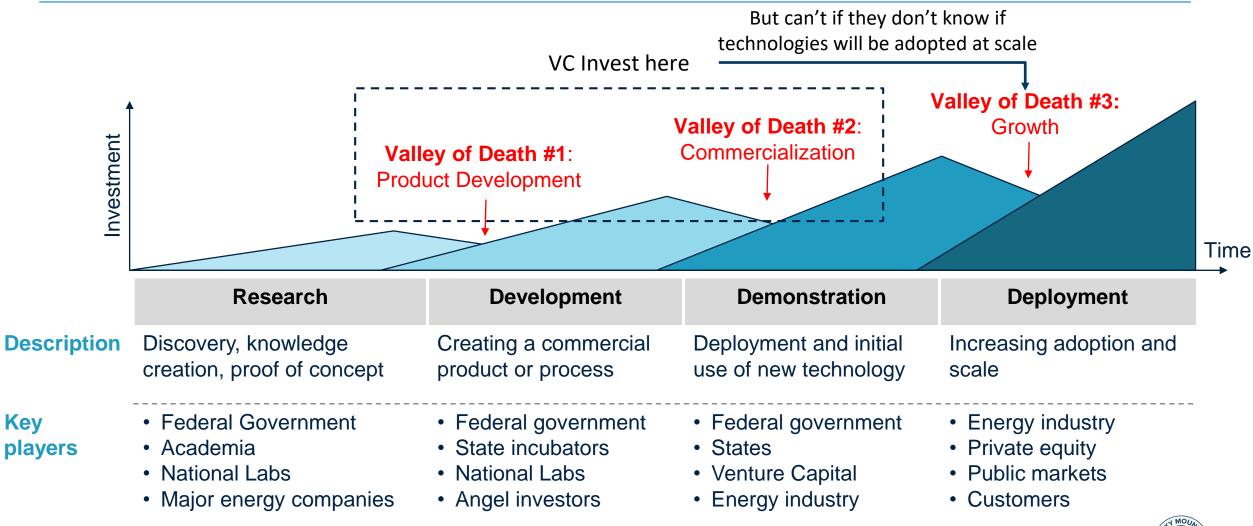


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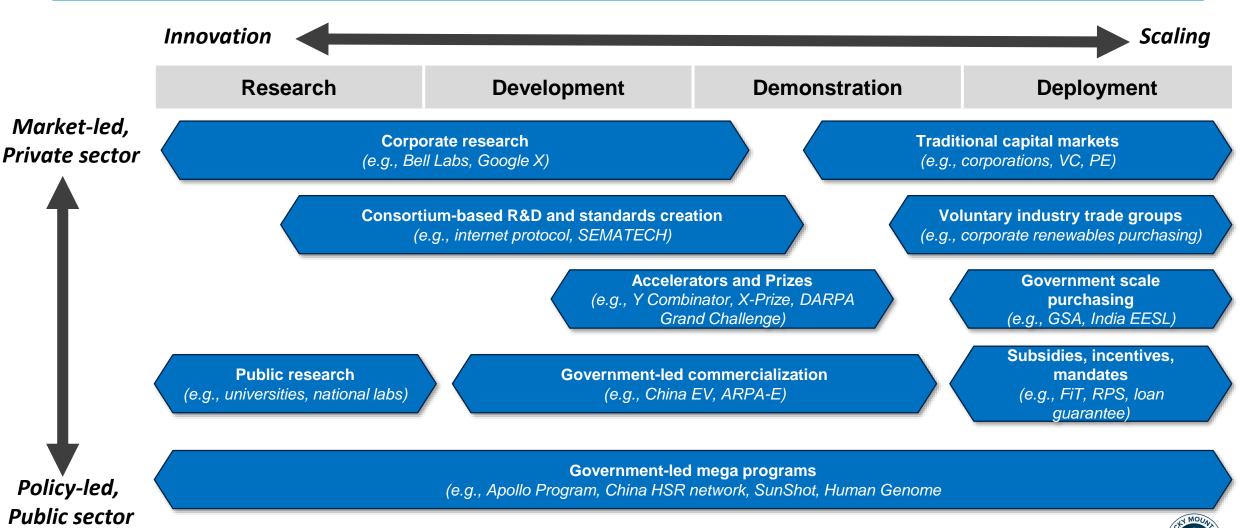


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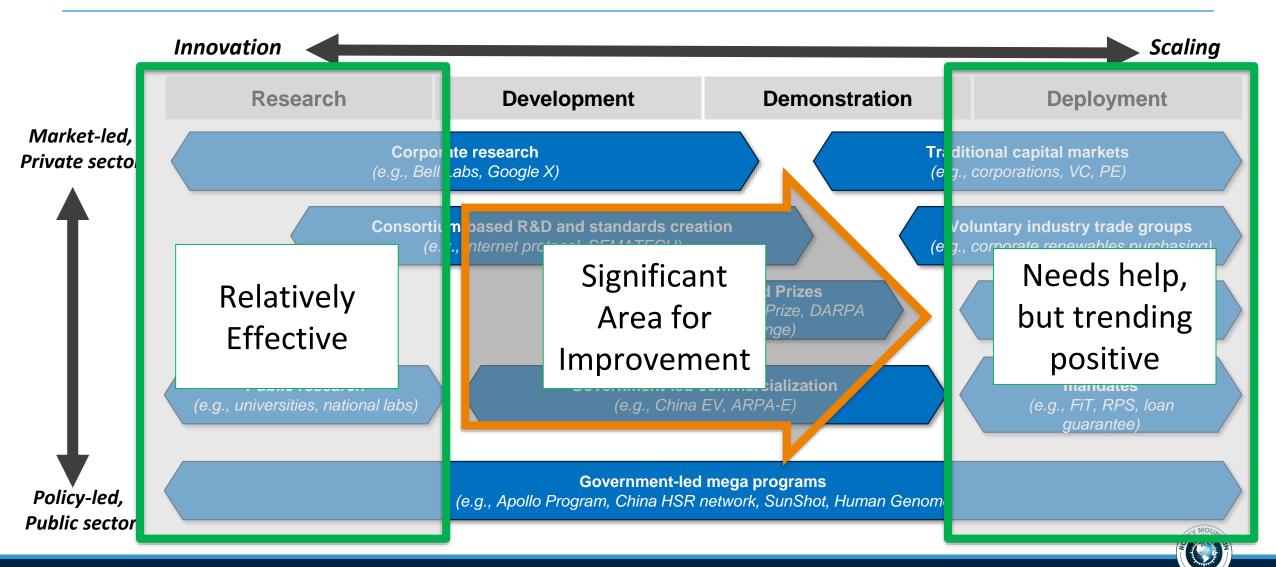


Piecemeal interventions address the individual valleys of death





Development and demonstration activities remain bottleneck to commercialization







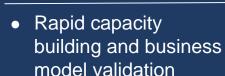
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Leading Corporates

Think + Do Tank







 De-risking startups for follow-on investment



- \$250M+ VC fund(s)
- Professional team with proven track record



 Coalition of 12-15 leading corporates from diverse industries



- 200+ energy professionals
- 7 Offices in US, China, India, Africa

- Investment in accelerator startups
- Accelerator cohort selection and programming support
- Participant in follow-on funding
- Startup coaches, customers, investors, and acquirers
- Investment thesis refinement and validation
- Peer-to-peer learning exchange
- Analysis, insight generation, stakeholder engagement, network management
- Policy integration

Role

Thank You

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