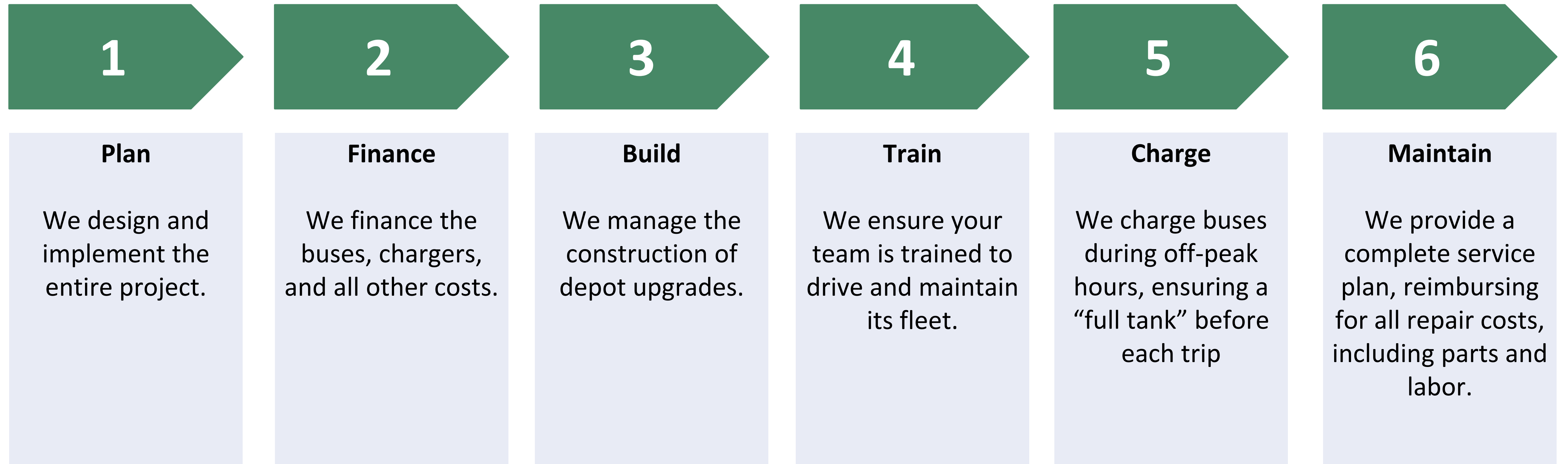


# We take on six activities to make electrification simple

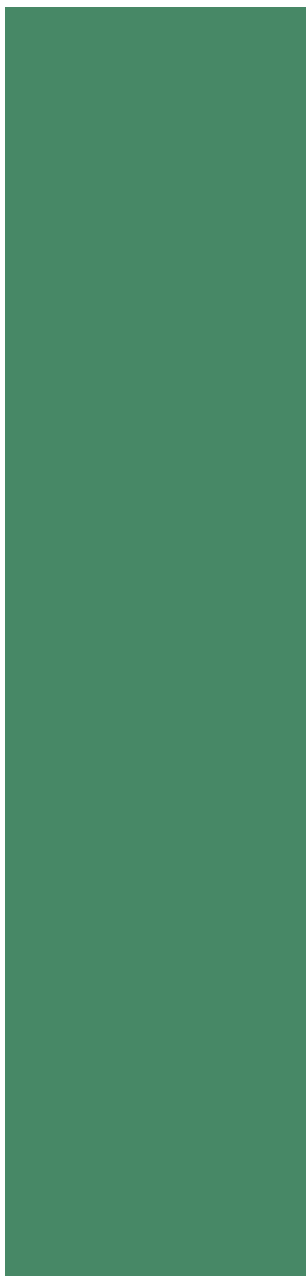
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# Highland creates affordability by stacking values

## Total Project Cost

## Stacked Savings



Without Highland



With Highland



- Multi-Year Contracts
- V2G Revenue
- Grants/Future Incentives
- Volume Pricing
- Tax Depreciation
- Maintenance Savings
- Fueling Savings